

## CURRICULUM VITAE: ZENDA OFIR (PHD)

---



Tel. Switzerland: +41-79-676 8432  
Tel. South Africa: +27-82-881 0251

Email address: zenda@evalnet.co.za  
Website and Blog: zendaofir.com

Zenda Ofir is a South African scientist and full-time international evaluator working at the intersection of development, transformation, science and evaluation. With a PhD in Chemistry on chemical communication in nature, during South Africa's transition to democracy she was appointed to establish and manage a series of national Science Council (today the NRF) grants programmes. She was widely recognised for her innovative approach to the institutional capacity strengthening of ten 'historically black' universities in South Africa, as well as for her strong stakeholder-focused and public-private partnership orientation in national research funding programmes for biotechnology, food production and food security, veterinary sciences development, and rural and urban development. Later, as Director of Research at the **University of Pretoria** and one of only two women to be appointed to its senior management in its (then) 100-year history, she was responsible for all university research programmes, including grants portfolios, contract research and intellectual property management, as well as international affairs.

As full-time generalist evaluator since 2000, Zenda has visited 80 countries and worked on assignment in more than 40 countries for multilateral, government, international NGO, philanthropic and academic organisations. She has a special focus on Africa and Asia, on transformative development in the Global South, on the relationship between humanity and nature, and on how to accelerate and evaluate progress and success towards urgently needed global transformations. She has engaged in policy, strategy, programming and evaluation in many different fields of work, including in areas as diverse as agriculture, climate change adaptation, disaster risk reduction, conservation and environment, networks and coalitions, leadership, organisational development, research for development, child labour, and interreligious and intercultural dialogue. She is also co-developer of the Research Quality Plus (RQ+) Approach to assessing research quality, and designer of AWARD's AWSEM framework for the empowerment of women scientists.

Zenda has been a leader in the evaluation field in many capacities. She established the first company in South Africa exclusively dedicated to evaluation, and initiated the South African M&E Association (SAMEA). She served as President of the African Evaluation Association (AfrEA) and as Vice-President of the International Organisation for Cooperation in Evaluation (IOCE) as well as the International Development Evaluation Association (IDEAS). She is a former Board Member of the American Evaluation Association (AEA) and former Lead Steward in the SDG Transformations Forum, a multi-disciplinary, transdisciplinary network of specialists working on transformation worldwide. At present she is the interim Chair of the Council of the International Evaluation Academy (IEAc).

Zenda has served in advisory capacities for a range of multilateral and international organisations and initiatives, including the CGIAR, GAVI, UNDP, IFAD, AGRA, CLEAR-AA, Rockefeller Foundation and Blue Marble Evaluation. She was for two years a full-time Special Advisor on Knowledge Management to the Executive of the World Conservation Union (IUCN) in Switzerland. She was a visiting professor at the University of Hiroshima, presented for several years a module on Aid Effectiveness in the International Cooperation and Development course at the United Nations University (UNU) in Tokyo, and is a module lead for the Executive Education Programme in Philanthropy at the University of Geneva. She has been a fellow at the Stellenbosch Institute for Advanced Study (STIAS), a Richard von Weizsäcker Fellow at the Robert Bosch Academy in Berlin, and Honorary Professor in the School for Public Leadership in Stellenbosch University in South Africa. She has also served on the editorial boards of three international evaluation journals and is a widely read and quoted blogger on evaluation and development. Zenda is currently based near Geneva in Switzerland.

## Countries Worked on Assignment

*Africa* - Algeria, Botswana, Egypt, Ethiopia, Kenya, Lesotho, Liberia, Madagascar, Malawi, Mozambique, Namibia, Nigeria, Senegal, South Africa, Swaziland, Tanzania, Uganda, Zambia, Zimbabwe

*Asia* - Bhutan, Cambodia, China, India, Indonesia, Japan, Lao PDR, Lebanon, Malaysia, Myanmar, Sri Lanka, Taiwan Region, Thailand, Vietnam

*Latin America* - Costa Rica, Ecuador, Guatemala, Nicaragua

*Europe* – Austria, Denmark, Germany, Switzerland

*North America* – Canada

## Subject / Thematic Experience

### *Development Evaluation*

Agriculture and rural development  
Agriculture – research and development  
Agriculture – capacity development  
Climate change adaptation  
Climate change mitigation  
Community-based resource management  
Conservation  
Decent work / Child labour  
Development policy and strategy  
Disaster risk reduction  
Empowerment / Human development  
Education for sustainable development  
Environment  
  
Evaluation function and policy  
Fellowship programmes  
Gender  
Health systems - HIV and AIDS  
Interreligious and intercultural dialogue  
Knowledge product quality and impact  
Knowledge management  
Leadership  
Oceans / SDG 14  
Organisational performance  
Partnerships, networks and coalitions  
Policy influencing & impact  
South-South and triangular cooperation  
  
Sustainable Development Goals / SDGs  
Transformational change

### *Research Evaluation*

Disaster risk science  
Capacity strengthening in national innovation systems  
Research partnerships, networks and coalitions  
Research for development  
Research quality and excellence  
Research strategy and programming  
Research use, influence and impact  
Research value for money

### *Organisational Development*

Evaluation of organisational performance  
Governance systems  
Knowledge management strategy and implementation  
Strengthening institutional systems and capacities

### *Experience: Other*

Grant-making and industry-academia collaboration in

- Biotechnology
- Food production and food security
- Veterinary science
- Rural and urban development
- Individual capacities and institutional systems
- Research / R&D capacity development.

Intellectual property management  
Internationalisation policy, strategy and programmes  
Research management: grants, contract research, commercialisation  
Research on chemical communication in nature / pheromones  
University R&D policy, strategy and programme development

## **Key Clients** (with location of contracting offices)

### *International / Multilateral entities*

African Development Bank (AfDB)  
African Women in Agricultural Research and Development (AWARD) programme through the World Agroforestry Centre (ICRAF), Nairobi  
Alliance for a Green Revolution in Africa (AGRA), Nairobi  
Consultative Group for International Agricultural Research (CGIAR), Rome  
Food and Agriculture Organisation (FAO), Rome  
Global Alliance for Vaccination and Immunisation (GAVI), Geneva  
King Abdullah Bin Abdulaziz International Centre for Interreligious and Intercultural Dialogue (KAICIID), Vienna  
International Development Research Centre (IDRC), Ottawa  
International Fund for Agricultural Development (IFAD), Rome  
International Institute for Environment and Development (IIED), London  
International Labour Organisation (ILO – EVAL and PARDEV), Geneva  
International Council for Science (ICSU) / now International Science Council (ISC), Paris  
OECD Development Assistance Committee (DAC), Paris  
Special Programme for Research and Training in Tropical Diseases (WHO-TDR), Geneva  
South Centre, Geneva  
Southeast Asian Ministers of Education Organisation (SEAMEO), Bangkok  
United Nations Evaluation Group (UNEG), New York  
United Nations Development Programme (UNDP), New York  
United Nations Development Fund for Women (UNIFEM; now UN Women), New York  
United Nations Environment Programme (UNEP), Nairobi  
United Nations REDD - Reducing Emissions from Deforestation and Forest Degradation, Geneva  
World Agroforestry Centre (for AWARD), Nairobi  
World Conservation Union (IUCN), Gland/Geneva

### *Bilateral entities*

Danida, Copenhagen  
Japan International Cooperation Agency (JICA), Pretoria  
Swedish International Development Cooperation Agency (SIDA), Nairobi

### *Foundations*

The Rockefeller Foundation, New York  
WK Kellogg Foundation, Southern Africa Office, Pretoria

### *Universities*

Hiroshima University, Hiroshima, Japan  
United Nations University, Tokyo, Japan  
University of Pretoria, Pretoria, South Africa  
University of the Free State, Bloemfontein, South Africa  
Stellenbosch University, Stellenbosch, South Africa  
University of Wageningen, Wageningen, The Netherlands  
University of the Western Cape, Cape Town, South Africa  
University of Zimbabwe, Harare, Zimbabwe

### *Government / government-linked*

National Research Foundation (NRF), Pretoria, South Africa  
Agricultural Research Council (ARC), Pretoria, South Africa  
The Netherlands Organisation for Scientific Research (NWO), The Hague, The Netherlands  
National Department of Agriculture, Pretoria, South Africa  
National Department of Arts, Culture, Science and Technology, South Africa  
National Department of Education, Pretoria, South Africa

## Positions held

### *Primary Focus: Evaluation and Knowledge Management*

2019 –	<b>Richard von Weizsäcker Fellow</b> , Robert Bosch Academy, Berlin, Germany
2007 –	<b>Independent International Evaluation Specialist</b>
2014 –2020	<b>Honorary Professor</b> , School for Public Leadership (SPL), Stellenbosch University, South Africa
2013	<b>Fellow</b> , Stellenbosch Institute for Advanced Study (STIAS), Stellenbosch, South Africa
2009 – 2011	<b>Instructor, Aid Effectiveness</b> , International Cooperation and Development Course, United Nations University (UNU), Tokyo, Japan
2007	<b>Visiting Professor</b> , Centre for International Cooperation in Education (CICE), University of Hiroshima, Japan
2005 – 2006	<b>Special Advisor on Knowledge Management to the Executive</b> , World Conservation Union (IUCN), Gland (near Geneva), Switzerland
2000 – 2006	<b>Executive Director</b> , Evalnet, South Africa

### *Primary Focus: Research Management and Grant-making*

1998 – 2000	<b>Director Research</b> , University of Pretoria, South Africa (all functions retained; International Affairs portfolio added).
1996 – 1998	<b>Director Research</b> , University of Pretoria, South Africa (responsible for all university research, grants, contract research and intellectual property management).
1995 – 1996	<b>Programme Manager</b> , Improved Quality of Life Theme, Foundation for Research Development (now the NRF), Pretoria, South Africa – national grant funding programs in Food Production and Food Security; Veterinary Science; Urban and Rural Development.
1990 – 1994	<b>Programme Manager</b> , National Research Foundation (then the Foundation for Research Development, FRD), Pretoria, South Africa. Responsible for the design, implementation and management of the university/industry National Biotechnology Program as well as the University Development Program that aimed to strengthen the individual and institutional research capacities of the (then ten) ‘historically black’ universities in South Africa.

### *Primary Focus: Research in the Natural Sciences*

1989	<b>Visiting Scientist</b> , Zoology Institute, Academia Sinica, Nankang, Taipei, Taiwan
1988	<b>Visiting Scientist</b> , Department of Chemistry, Tamkang University, Tamsui, Taiwan
1986 – 1989	<b>Doctoral Student and Principal Researcher</b> , Laboratory for Ecological Chemistry (LECUS), University of Stellenbosch, South Africa.

## Leadership Roles: Evaluation Practice (2000 - 2021)

2021 -	<b>Interim Chairperson</b> , Council of the International Evaluation Academy
2017 –	<b>Member</b> , International Organisation for Cooperation in Evaluation (IOCE) Advisors and Legacy Leaders.
2018 - 2021	<b>Lead Steward</b> , SDG Transformations Forum, Transforming Evaluations Steward Team
2018 – 2021	<b>Member</b> , Reference Group, EvalSDGs (working group of EvalPartners, a global consortium of UN agencies, foundations and professional evaluation associations).
2014 – 2019	<b>Member</b> , Steering Committee, South-South Collaboration in Evaluation (S2E) Initiative.
2016	<b>Co-founder</b> , International Centre for Evaluation and Development (ICED), Nairobi.
2015	<b>Delegate</b> , African Evaluation Association (AfrEA), EvalPartners Global Forum.
2012	<b>Proposal author and Steering Committee Member</b> for the AfrEA/CLEAR-AA Bellagio Centre Thought Leaders Forum on Evaluation and Development in Africa.
2007 – 2008	<b>Steering Committee Member</b> , Network of Networks on Impact Evaluation, NONIE (established in 2006; made up of networks of more than 200 bodies - bilateral and multilateral organisations focusing on development issues, as well as networks of developing country evaluators - to foster more and better impact evaluations).
2007 – 2008	<b>Board Member</b> , African Evaluation Association (AfrEA).
2007	<b>Visiting Professor</b> , Centre for International Cooperation in Education (CICE), University of Hiroshima, Japan.
2005 - 2007	<b>Board Member</b> , American Evaluation Association (AEA) (first ever member based outside North America).
2003 - 2005	<b>Vice-President</b> , International Organisation for Cooperation in Evaluation (IOCE; a global association of professional evaluation associations or VOPEs).
2003 – 2005	<b>Co-Chairperson</b> , International and Cross-cultural Evaluation Topical Interest Group (ICCE-TIG) of the American Evaluation Association (AEA).
2003 – 2005	<b>President</b> , African Evaluation Association (AfrEA).
2002 - 2004	<b>Founder</b> , South African Evaluation Network (SAENet), later formalised as the South African M&E Association (SAMEA).

## Advice on Strategy and Practice: Evaluation and Knowledge Management (2000 - 2021)

2021 -	<b>Member</b> , Blue Marble Evaluation Advisory Council
2021 -	<b>Member</b> , BETA Park Advisory Group, Bhutan
2014 -	<b>Member</b> , International Evaluation Advisory Panel, Independent Evaluation Office, United Nations Development Programme (UNDP).
2020 - 2021	<b>Committee Co-Chair</b> , RQ+ College of Reviewers, International Development Research Centre (IDRC).

2019 - 2020	<b>Peer Reviewer</b> for Strategic Evaluations, Austrian Development Agency (ADA).
2018 - 2020	<b>Member</b> , Evaluation Quality Assurance and Learning Services (EQuALS) Review Panel, UK Department for International Development (DFID).
2018 - 2019	<b>Technical Advisor</b> for the Review of the Intergovernmental Science-Policy Platform on Biodiversity and Ecosystem Services (IPBES), International Science Council (ISC), Paris.
2017	<b>International Jury Panel Member</b> , Asia-Pacific Evaluation Association (APEA) Evaluation Awards 2016.
2015	<b>International Strategic Advisor</b> , Ten-Year Review of the Agricultural Research Council (ARC), South Africa.
2014 - 2016	<b>Member</b> , International Advisory Committee, Centre for Development Impact (CDI-IDS), Institute of Development Studies, University of Sussex, UK.
2013 - 2016	<b>Member</b> , Evaluation Advisory Panel, Alliance for a Green Revolution in Africa (AGRA).
2013	<b>Member</b> , Research Advisory Committee, Heartfile, Pakistan.
2013	<b>Member</b> , Project Reference Group, Study of Evaluation Demand/Supply in five Sub-Sahara African Countries, UK Department for International Development (DFID).
2012 - 2013	<b>Advisor</b> , AfrEA Made-in-Africa Evaluation Initiative.
2012 - 2013	<b>Advisor</b> , Centre for Learning in Evaluation and Research in Anglophone Africa (CLEAR-AA).
2012	<b>Initiator and Technical Advisor</b> for the CLEAR-AA/AfrEA Bellagio Thought Leaders Forum on Evaluation and Development in Africa, 14-17 November 2012.
2011 - 2012	<b>Member</b> , International Steering Committee for MFS-II Evaluation, WOTRO Science for Global Development Division, Netherlands Organisation for Scientific Research (NWO).
2011 - 2012	<b>Member</b> , Reference Panel supporting the design of the CGIAR Independent Evaluation Arrangement (CGIAR-IEA).
2010 - 2012	<b>Member</b> , Evaluation Advisory Panel, the Vaccine Alliance (GAVI).
2010 - 2012	<b>Specialist Evaluation Advisor</b> , Rockefeller Foundation Evaluation Office.
2010	<b>Project Director</b> , grants for support to the Rockefeller Foundation Evaluation Office.
2010	<b>Chair</b> , Advisory Committee, Evaluation of the Rockefeller Foundation Global Disease Surveillance Networks (DSN) Initiative.
2009-2014	<b>Advisor</b> to the Steering Committee on M&E, and Internal / Developmental Evaluator, African Women in Agricultural Research and Development (AWARD).
2009	<b>External Advisor</b> , Performance Assessment, Special Programme for Research and Training in Tropical Diseases (TDR).
2008	<b>Member</b> , Standing Panel on Impact Assessment (SPIA), CGIAR Science Council
2008	<b>Member</b> , Guidance Group for Development of Guidance on Impact Evaluation, Network of Networks for Impact Evaluation (NONIE).

2008	<b>Member</b> , High Level Reference Group for the Ten-Year Evaluation of the Uganda Poverty Eradication Action Plan (PEAP).
2007	<b>Peer Review Panel Member</b> , UNEG/OECD DAC, for the Evaluation Function of the World Food Programme (WFP).
2005	<b>International Advisor</b> , Workshop on the Evaluation of Educational Cooperation Projects, Japan International Cooperation Agency (JICA), Tokyo, Japan, 20-21 March 2005.
2005	<b>International Expert Panel Member</b> for review of evaluation approaches, International Fund for Agricultural Development (IFAD).

### Advice: Research and Innovation Policy and Strategy (1994-2000)

**Public Policy Advisor**, Centre for Applied Social Sciences (CASS), University of Zimbabwe, Harare, Zimbabwe.

**Member**, Ministerial Standing Advisory Committee on Intellectual Property Law, South Africa.

**Convenor** of Sub-Committee on Innovation, Management and Commercialisation of Intellectual Property, Trade Secrets, and Competition Law, South Africa.

**Advisory Board Member**, Centre for Augmentative and Alternative Communication, South Africa.

**Member**, National Department of Arts, Culture, Science and Technology Evaluation Panel, Year of Science and Technology Awareness Proposals of South African Science Councils.

**Member**, Joint South Africa/Netherlands Committee for South Africa-Netherlands Programme on Alternatives in Development (SANPAD).

**Committee Chairperson**, Strategic Policy Planning Initiative for Agricultural Biotechnology in East and Southern Africa, supported by ISNAR.

**Member**, National Commission for Higher Education (NCHE) Technical Committee on Research and Postgraduate Studies, South Africa.

**Board Member**, Institute for Water Research, Rhodes University, South Africa.

**Member**, Water Research Council Coordinating Committee for Research on Water Supply and Sanitation in Developing Rural and Urban Communities, South Africa.

### Membership of Professional Organisations

- African Evaluation Association (AfrEA)
- European Evaluation Society (EES)
- American Evaluation Association (AEA)
- International Development Evaluation Association (IDEAS)
- South African Monitoring and Evaluation Association (SAMEA).

## Selected Evaluation Assignments (2000 - 2021)

### *Examples of Institutional Development, Strategy and Country Programme Evaluation*

**Organisational systems and performance (environment and conservation).** Team Member for the External Review of the World Conservation Union (IUCN) based in Gland, Switzerland – covering their programming, global positioning, organisational systems, governance system and finances. IUCN is a highly complex organisation, at the time with a Secretariat staff of 1,000 in nine regions and 63 countries around the world, six specialist volunteer Commissions of more than 10,000 scientists, and an institutional membership of 70 governments, nearly 300 government agencies and more than 700 NGOs.

**Knowledge networks, and the use and influence of knowledge products (environment and conservation).** Team Member for the External Review of the six Commissions of the World Conservation Union (IUCN), the IUCN's knowledge networks of eminent scientists, at the time consisting of around 10 000 members worldwide. The Review included an assessment of the use and influence of 11 of the most significant knowledge products of the IUCN.

**Policy design and influence (environment and conservation).** Team Leader commissioned by the World Conservation Union (IUCN) to conduct an External Review of IUCN's Policy Approach and Influence from global to local levels – aimed at understanding IUCN's policy work, the factors driving and shaping the policy activities, the mechanisms for policy influence, and the relationship between the intended outcomes and the organisational mission and strategies.

**Interreligious and Intercultural dialogue.** Team leader for the Independent Comprehensive Evaluation of the Implementation of KAICIID's Strategic Plan, 2016-2019, spanning multiple regions and countries worldwide. Commissioned in Vienna by the King Abdullah Bin Abdulaziz International Centre for Interreligious and Intercultural Dialogue (KAICIID).

**Decent work.** Team Leader for the Independent High-Level Evaluation of the International Labour Organisation (ILO) Decent Work Country Programme Strategies and Actions in the Mekong sub-region – Cambodia, Lao PDR, Thailand and Vietnam.

**Country programme evaluation.** Team Member for the *Assessment of Development Results (ADR)* in Bhutan, aimed at evaluating the positioning of, and contributions to development by the United Nations Development Programme (UNDP) in that country.

**Environment.** Evaluation Specialist for the External Review of the International Institute for Environment and Development (IIED).

**Evaluability (food and agriculture).** Evaluation Specialist for an Evaluability Assessment of the overall strategy of the Alliance for a Green Revolution in Africa (AGRA), a Pan-African programme based in Nairobi, Kenya supported by multiple funders, including the Bill and Melinda Gates Foundation.

**Evaluation function (food and agriculture).** One of four international panel members assigned to conduct a Professional Peer Review of the Office of Evaluation (OEDE) of the World Food Program (WFP), commissioned by the OECD Development Assistance Committee and the United Nations Evaluation Group (UNEG).

**Rural development.** Commissioned as Evaluation Specialist by the Regional Coordinating Intermediary of the WK Kellogg Foundation in Southern Africa to conceptualise and design a multi-cluster, multi-level programme for nine impoverished rural districts in Botswana, Lesotho, Mozambique, South Africa, Swaziland and Zimbabwe, and to develop coordinated programme management systems for M&E, organisational learning, networking, technology use, communication & social marketing.

**Empowerment policies and strategies (food and agriculture).** Team Member for an External Evaluation of the empowerment policies and strategies of the National Department of Agriculture in all provinces in South Africa, and to develop a relevant monitoring and evaluation system based on the findings.



**Business process systems.** Contracted as organisational development and evaluation specialist in a consortium tasked to assess all institutional business process systems for the National Research Foundation (NRF), a South African national science council responsible for funding university research programmes and capacity strengthening efforts.

#### *Examples of Policy Influence and Impact Evaluation*

**Research and knowledge product use, influence and impact (environment and conservation).** Team Leader for the External Review of the use, influence and impact of the flagship output, the *Global Environment Outlook: Environment for Development (GEO-4)*, produced by the United Nations Environment Programme (UNEP) in partnership with 54 organisations.

**Socioeconomic impact and value for money (science and technology).** Team Leader for an External Evaluation commissioned by the National Research Foundation (NRF) in South Africa of the socioeconomic impact of five key research grant portfolios on the South African System of Innovation (the Centres of Excellence; South African Research Chairs Initiative; National Equipment Programme; Thuthuka for Emerging Scientists; and the Human Capital Development Scholarship Programme).

**Research and policy influence and impact (research for development).** Commissioned as Evaluation Specialist by the International Development Research Centre (IDRC) in Ottawa, Canada, to do an External Evaluation of the Impact of the policy influencing work of LIRNEasia, a regional information and communication technology (ICT) policy and regulation capacity-building organisation active across the Asia-Pacific region – focusing on the mechanisms of influence and factors that made for success.

**Empowering leading women in science.** Developmental Evaluator supporting over five years the development and implementation of an empowering mixed methods, systems-informed, theory-based evaluation to determine the impact of the African Women in Agricultural Research and Development (AWARD) programme, a comprehensive leadership and career development initiative for women scientists implemented in 11 African countries.

**Knowledge networks, and the use and influence of knowledge products (environment and conservation).** Team Member for the External Review of the six Commissions of the World Conservation Union (IUCN), the IUCN's knowledge networks of eminent scientists, at the time consisting of around 10 000 members worldwide. The Review included an assessment of the use and influence of 11 of the most significant knowledge products of the IUCN.

**Managing for impact (food and agriculture).** Evaluation Specialist commissioned by the International Fund for Agricultural Development (IFAD) based in Rome, Italy, to conduct a learning-oriented evaluation of the Regional Programme to Strengthen Managing for Impact in Eastern and Southern Africa (SMIP) – an initiative in support of research, knowledge management and learning in IFAD funded projects in these two regions.

**Policy influence (research for development).** One of 10 international consultants worldwide engaged by the International Development Research Centre (IDRC) based in Ottawa, Canada, for a Strategic Evaluation of the Influence of Research on Public Policy, and the role of gender within these projects, with (i) responsibility for South Africa, Mozambique and Uganda, and (ii) including a comparative analysis and synthesis of all the case studies conducted in Africa.

#### *Examples of Evaluations of Scientific and Research for Development Strategies, Programming and Capacities*

**Biodiversity and ecosystem services.** Evaluation Expert supporting the International Science Council (ISC) facilitated team for the Review of the Intergovernmental Science-Policy Platform on Biodiversity and Ecosystem Services (IPBES).

**Disaster risk science, programming, positioning and organisation.** Team Leader & Panel Chair for the Independent Review of the *Integrated Research on Disaster Risk (IRDR) Programme*, a 10-year interdisciplinary, global research programme headquartered in Beijing, China, and sponsored by the

International Council for Science (ICSU), the International Social Science Council (ISSC), and the United Nations International Strategy for Disaster Reduction (UN-ISDR).

**Disaster risk science, network and consortium.** Team Leader for the External Summative Evaluation of the third phase of *Partners Enhancing Resilience to People Exposed to Risks (PeriPeri U)*, a USAID supported programme involving a consortium of universities in 11 countries across Africa.

**Portfolio and research quality - RQ+.** Technical Advisor on research quality assessment using RQ+ for the evaluation of the UK Global Challenge Research Fund by ITAD. Commissioned by the Department for Business, Energy and Industrial Strategy, UK.

**Portfolio and research quality - RQ+.** Member of a two-person team commissioned by the International Development Research Centre (IDRC) in Ottawa, Canada to (i) conduct a Strategic Evaluation of IDRC's approach to, and performance in cultivating excellence in international development research, and (ii) design what is now known as the 'Research Quality Plus' (RQ+) Assessment Framework.

**Empowerment of women in science leaders.** Provision of expert guidance and developmental evaluation for the design and implementation of an empowering mixed methods, systems-informed, theory-based M&E system for the *African Women in Agricultural Research and Development (AWARD)* program, a comprehensive leadership and career development initiative for women scientists implemented in 11 African countries.

**Scientific research grants programming.** Team Leader for the evaluation of Danida's support to development research, 2008-2019, with FCG Sweden. Commissioned in Copenhagen by Danida-EVAL.

**Research on the natural resource nexus.** Team leader for the evaluation of the UNU Institute for the Integrated Management of Material Fluxes and of Resources (UNU-FLORES). Commissioned by the United Nations University in Tokyo.

**Climate change mitigation.** Contracted to initiate the development of a cooperative meta-results framework and transformations process on the interface of forests, climate and land-use. Commissioned by UN-REDD in Geneva in consultation with partners.

**Education for Sustainable Development.** Strategic Review of the Education for Sustainable Development in Africa (ESDA) programme, an inter-university collaboration among eight African universities on postgraduate education and research aimed at promoting sustainable development in Africa. Commissioned by the United Nations University (UNU) in Tokyo.

**Fellowship programmes.** Commissioned as Evaluation Specialist by the CGIAR Gender and Diversity Programme based in Rome, Italy, to conduct a Joint Comparative Evaluation of the effectiveness and impact of two Pan-African fellowship programmes aimed at African women scientists supported by USAID, the CGIAR Gender and Diversity Programme, and the Syngenta and Rockefeller Foundations.

**University research and internationalisation strategy.** Commissioned as Evaluation Specialist by the University of the Free State in South Africa to conduct External Evaluations of the implementation of (i) the Five Year Research Strategy (2004-2008), and (ii) the Internationalisation Strategy, and to assist with the design of the next phases.

**Information and communication technology for development.** Member of a panel commissioned by the International Development Research Centre (IDRC) in Ottawa, Canada to conduct a Summative Review of the *Communities and the Information Society – Africa (Acacia) Programme*, a research support programme in the Information and Communication Technologies domain, implemented in many countries across Africa and the Middle East over a period of fifteen years.

**Research for development.** Commissioned as Internal Evaluator for the *SA-Netherlands Programme for Alternatives in Development*, which aimed to build research capacity among black and female university staff in South Africa and The Netherlands in key areas for development, *i.e.* New Approaches to Economic

Development; Natural Resource Use; Social Development for Empowerment; Governance for Democracy; and Culture, Society and Identity.

### *Examples of Development Evaluation*

**South-South and Triangular Cooperation.** Study on the results and their measurement of South-South and Triangular Cooperation (SSTC) in the World of Work. Commissioned in Geneva by the UN International Labour Organisation (ILO-PARDEV).

**Child labour.** Team Leader for the Joint Independent Mid-term Evaluation of the *National INDUS Child Labour Project* piloted in five states in India, commissioned by the Government of India, US Department of Labour and the International Labour Organisation (ILO).

**Child labour.** Team Leader for the Independent Mid-term Evaluation of a strategic initiative to eliminate the worst forms of child labour in Botswana, Lesotho, Namibia, South Africa and Swaziland, commissioned by the International Labour Organisation and the US Department of Labour.

**Global development programme.** Senior Evaluator in a team for the *Summative Evaluation of the Global Programme (GCF-III)* of UNDP, a framework with a complex mix of components comprising 121 global projects and programmes, 75 policy advisors, numerous strategic partnerships, support to the management of the Thematic Trust Funds (TTFs), the development of knowledge products, networks and communities of practice, and associated management dimensions (*withdrew from team during final write-up*).

**Impact of HIV/AIDS.** Commissioned by the Swedish International Development Agency (SIDA) as Evaluation Specialist to conduct an Independent Mid-term Review of the project *Measuring the impact of HIV/AIDS on electoral processes and national budgets in Africa*, implemented in 10 African countries as part of a regional focus on the impact of HIV/AIDS on governance.

**Network on land and resource rights.** Evaluation Specialist for the External Evaluation of the *Pan-African Programme on Land and Resource Rights Network (PAPLRR)* in Kenya, South Africa, Nigeria and Egypt, aimed at developing and articulating a Pan-African voice and expertise on land and resource rights, policies and advocacy.

**Secondary education.** Commissioned as External Evaluator by the Japan International Cooperation Agency (JICA) for a Rapid Formative Review of the *Mpumalanga Secondary Science Initiative (MSSI)*, an in-service, school-based teacher training programme in 350 schools in the Mpumalanga district of South Africa.

**Community-based natural resource management.** Team member for the Summative Evaluation of the *Regional Programme of Analysis and Communication on Community Based Natural Resource Management (CBNRM)* in Botswana, Lesotho, Namibia, Malawi, Mozambique, South Africa, Swaziland, Zambia and Zimbabwe, a regional initiative jointly managed by the Universities of the Western Cape and Zimbabwe.

### *Special Thematic Focus: Examples of engagement at the intersection of People, Food and Nature*

**Biodiversity and ecosystem services.** Evaluation Expert, International Science Council (ISC) Team for the Review of the Intergovernmental Science-Policy Platform on Biodiversity and Ecosystem Services (IPBES).

**Organisational systems and performance.** Team Member for the External Review of the World Conservation Union (IUCN) based in Gland, Switzerland – covering their programming, global positioning, organisational systems, governance system and finances. IUCN is a highly complex organisation, at the time with a Secretariat staff of 1,000 in nine regions and 63 countries around the world, six specialist volunteer Commissions of more than 10,000 scientists, and an institutional membership of 70 governments, nearly 300 government agencies and more than 700 NGOs.

**Environment.** Evaluation specialist for the External Review of the International Institute for Environment and Development (IIED).

**Climate change mitigation.** Contracted to initiate the development of a cooperative meta-results framework and transformations process on the interface of forests, climate and land-use. Commissioned by UN-REDD in Geneva in consultation with partners.

**Knowledge networks, and the use and influence of knowledge products.** Team Member for the External Review of the six Commissions of the World Conservation Union (IUCN), the IUCN's knowledge networks of eminent scientists, at the time consisting of around 10 000 members worldwide. The Review included an assessment of the use and influence of 11 of the most significant knowledge products of the IUCN.

**Research on the natural resource nexus.** Team leader for the evaluation of the UNU Institute for the Integrated Management of Material Fluxes and of Resources (UNU-FLORES). Commissioned by the United Nations University in Tokyo.

**Oceans / SDG14.** Member of team responsible for the development of a handbook for monitoring, evaluation and learning in support of achieving SDG 14. Commissioned by the International Institute for Environment and Development (IIED) in London.

**Education for Sustainable Development.** Conducted a Strategic Review of the Education for Sustainable Development in Africa (ESDA) programme, an inter-university collaboration among eight African universities on postgraduate education and research aimed at promoting sustainable development in Africa. Commissioned by the United Nations University (UNU) in Tokyo.

**Network on land and resource rights.** Evaluation Specialist for the External Evaluation of the *Pan-African Programme on Land and Resource Rights Network (PAPLRR)* in Kenya, South Africa, Nigeria and Egypt, aimed at developing and articulating a Pan-African voice and expertise on land and resource rights, policies and advocacy.

**Community-based natural resource management.** Team member for the Summative Evaluation of the *Regional Programme of Analysis and Communication on Community Based Natural Resource Management (CBNRM)* in Botswana, Lesotho, Namibia, Malawi, Mozambique, South Africa, Swaziland, Zambia and Zimbabwe, a regional initiative jointly managed by the Universities of the Western Cape and Zimbabwe.

**Evaluability.** Commissioned as Evaluation Specialist to conduct an Evaluability Assessment of the overall strategy of the Alliance for a Green Revolution in Africa (AGRA), a Pan-African programme based in Nairobi, Kenya supported by multiple funders, including the Bill and Melinda Gates Foundation.

**Evaluation function.** One of four international panel members assigned to conduct a Professional Peer Review of the Office of Evaluation (OEDE) of the World Food Program (WFP), commissioned by the OECD Development Assistance Committee and the United Nations Evaluation Group (UNEG).

**Research and knowledge product use, influence and impact.** Team Leader for the External Review of the use, influence and impact of the flagship output, the Global Environment Outlook: Environment for Development (GEO-4), produced by the United Nations Environment Programme (UNEP) in partnership with 54 partner organisations.

**Managing for impact.** Evaluation Specialist commissioned by the International Fund for Agricultural Development (IFAD) based in Rome, Italy, to conduct a learning-oriented evaluation of the Regional Programme to Strengthen Managing for Impact in Eastern and Southern Africa (SMIP) – an initiative in support of research, knowledge management and learning in IFAD funded projects in these two regions.

**Women in science.** Developmental Evaluator supporting over five years the development and implementation of an empowering mixed methods, theory-based adaptive management approach for the African Women in Agricultural Research and Development (AWARD) programme, a comprehensive leadership and career development initiative for women scientists implemented in 11 African countries.

**Policy work.** Team Leader commissioned by the World Conservation Union (IUCN) to conduct an External Review of IUCN's Policy Influence from global to local levels – aimed at understanding IUCN's policy work,

the factors driving and shaping the policy activities, the mechanisms for policy influence, and the relationship between the intended outcomes and the organisational mission and strategies.

## Thought Leadership and Capacity Development

Member, Steering Committee for the *Evaluation for Transformational Change Award* competition 2021-2022, initiated by the Independent Office of Evaluation of the International Fund for Agricultural Development (IFAD), supported by the Independent Evaluation Group (IEG) of the World Bank Group, and hosted and managed by the International Development Evaluation Association (IDEAS).

Workshop Co-facilitator, *Using evaluation to accelerate progress towards the transformations needed to achieve the Sustainable Development Goals (SDGs)*, with GIZ at the IDEAS Global Assembly / Third Conference on Evaluating Environment and Development on the theme *Evaluation for Transformative Change*, Prague, Czech Republic, 30 September -4 October 2019.

One of three co-facilitators of three-day workshop on *Assessing Systems Change for Funder Collaboratives*, organised by the Rockefeller Philanthropy Advisors at Grace Farms, Connecticut, USA, 29 July -1 August 2019.

Lead / Coordinator of the VOPE team for the revision of the African Evaluation Guidelines (AEG), conducted on behalf of the African Evaluation Association (AfrEA), 2019-2020.

Evaluating the SDGs - Module Session on the 2030 Agenda for the *Master of Advanced Studies in European and International Governance (MEIG)*, a Masters course at the University of Geneva in collaboration with the UN Institute for Training and Research (UNITAR), 2017-2018.

Workshop Faculty: *Leadership Certificate Programme in Evaluation and the Sustainable Development Goals (LCPE)*. An initiative of the UN Institute for Training and Research (UNITAR), Geneva, and Claremont Graduate University / Claremont Evaluation Centre, New York City (CECNY).

Advisor and Instructor at the *CLEAR-AA Development Evaluation Training Programme in Africa (DETPA)*. Responsible for Advanced Track modules on (i) The development of M&E in Africa, and (ii) Made-in-Africa Evaluation. Participant in Expert Panel Seminar, 2017.

Delegate and presenter at *Made in Africa: An Opportunity for South-South Collaboration in Evaluation*, a special convening of 40 leaders in evaluation from the Global South, sponsored by the Bill and Melinda Gates Foundation. Kampala, Uganda, 27-28 March 2017.

Invited to exclusive meeting of thought leaders in evaluation and development held at Wilton Park, UK, that brought together evaluators, scholars and decision-makers on *Tracking development progress and evaluating development partnerships in the post 2015 era*, 12-14 December 2016.

As one of 150 invited 'leaders from business, financial services, government and civil society' at an event organised by the HRH Prince of Wales' Accounting for Sustainability Project (A4S) and the Measure What Matters (MWM) *Framework for Action initiative* (aimed at collaboration to accelerate transition to a sustainable global economy and inspire action towards SDG achievement), 2016.

Expert panel member and 'knowledge mentor' at the Evaluation Week of the African Development Bank (AfDB) held in Abidjan, Ivory Coast, 7-11 November 2016.

Delegate of the African Evaluation Association (AfrEA) to the *EvalPartners Global Forum*, a global gathering of invited leaders in the evaluation profession, held in November 2015 in Kathmandu, Nepal. The event served as the culmination of the Year of Evaluation designated by the United Nations, and launched the Global Evaluation Agenda 2016-2020.

Instructor and facilitator, *Culture Matters: Integrating Culture and Context into Monitoring and Evaluation*, a workshop presented during the Joint Conference of the International Development Evaluation Association Society (IDEAS) and the United Nations Development Programme (UNDP) on Building National Evaluation Capacities (NEC) held in Bangkok, Thailand, 26-30 Oct 2015. The workshop was attended by (primarily) government representatives from 22 countries.

Invited as member of small group of leaders from the private sector, government, development and evaluation sectors for a week-long planning meeting held 22-25 July 2015 at the exclusive venue Wilton Park in the UK, to discuss new developments in evaluation, New frontiers for evaluation in an era of market-oriented development.

Instructor, *Using a Developing Country Lens on Evaluation*, e-Learning Programme on Development Evaluation, organised by EvalPartners in collaboration with Claremont Graduate University, UNICEF, UN Women, Rockefeller Foundation and IOCE. Ongoing.

Leader of Discussion Forum on Evaluation, *Strategic Perspectives: Advancing Evaluation Practice in SEAMEO*, Southeast Asian Ministers of Education Organisation (SAEMEO), Bangkok, Thailand, 4 July 2013.

Mentor (Specialisation: Evaluating for Sustainable Impact), Bill & Melinda Gates Foundation Grantee Monitoring Learning and Evaluation (MLE) group meeting, Nairobi, Kenya, 5-7 June 2013.

'Peer-to-peer learning' Webinar with Boards of the African Evaluation Association (AfrEA) and Latin-American and Caribbean Monitoring, Evaluation and Systematisation Network (ReLAC), *Making Evaluation our Own*, 16 August 2013.

Technical Advisor and Member of Steering Committee, *CLEAR-AA/AfrEA Bellagio Center Thought Leaders Forum on Evaluation and Development in Africa*, Bellagio, Italy, 14-17 November 2012.

Project Director and Grants Manager, support to the Rockefeller Foundation Evaluation Office (EO) aimed at seeking out and mobilising specialist expertise to address EO priorities.

Advisory Panel Member, Conference on *Evaluation Revisited: Improving the Quality of Evaluative Practice by Embracing Complexity*, Wageningen, The Netherlands, 20-21 May 2010.

Instructor, *Aid Effectiveness* module of the International Cooperation and Development Programme, United Nations University (UNU), Tokyo, Japan, 2009-2011.

Co-convener, AfrEA-NONIE-3ie-UNICEF Conference on *Impact Evaluation for Development Effectiveness*, Cairo, Egypt, 29-31 March 2009.

Regional Advisor, *International Conference on the Evaluation of Climate Change*, Alexandria, Egypt, 10-13 May 2008.

Coordinator of the 19-member high-level International Reference Group for the Subgroup 2 contribution to the *Impact Evaluation Guidance* of the Network of Networks on Impact Evaluation (NONIE), 2007.

Conference Special Stream Co-Convenor (with Sulley Gariba), *Making Evaluation our Own: Strengthening the Foundations for Africa-rooted and Africa-led Monitoring and Evaluation*, Fourth AfrEA Conference, Niamey, Niger, 15-21 January 2007.

Workshop Organiser and Presenter, *Joining Forces: Building Strong Evaluation Associations and Collaborative Networks for more effective development in Africa*, Workshop for Evaluation Association Leaders, Fourth AfrEA Conference, Niamey, Niger, 15-21 January 2007.

Invited International Expert, Workshop on the 'Evaluation of Educational Cooperation Projects'. Organised by Japan International Cooperation Agency (JICA) and Japan Bank for International Cooperation (JBIC), Tokyo, Japan, 20-21 March 2005.

Co-convenor of the Third Conference of the African Evaluation Association (AfrEA), Cape Town, South Africa, 29 Nov-3 Dec 2004.

Initiator of the South African M&E Association (SAMEA) following SAENet, of which she was coordinator.

Initiated in South Africa series of Beginner to Advanced Evaluation Courses by international evaluation experts, incl. Michael Quinn Patton, Donna Mertens, Jennifer Greene and Patricia Rogers.

Facilitated establishment of the Africa Network of Gender and Development Evaluators (AGDEN); organised UNIFEM/AfrEA Regional Training Workshop on *Monitoring and Evaluation in Africa: Gender, Human Rights and Participatory Approaches*, Johannesburg, South Africa.

## Editorial Roles

Co-editor, Section on International Developments, American Journal of Evaluation (AJE), 2019 -

Co-editor. *Culture Matters*, Special Edition of EES Connections. Published by the European Evaluation Society. August 2016.

Editorial Board Member, International Impact Management Glossary, 2018 - 2019

Editorial Board Member, Evaluation and Program Planning (EPP), 2015 - 2019

Editorial Board Member, African Evaluation Journal (AEJ), 2014 - 2019

Editorial Board Member, The Evaluation Encyclopaedia, Sandra Mathison (Ed). Published by Sage Publications, 480pp (2005).

## Books and Chapters

Ofir, Zenda and Louise Gallagher (in press). *The Danger of the Single Story: Evaluation, Ethics and the Global South*. In: Van den Berg, Rob D., Penny Hawkins and Nicoletta Stame (eds.). *Ethics for Evaluation*. New York (etc.), Taylor & Francis.

Sibanda, Adeline and Zenda Ofir (in press). *Evaluation in an uncertain world: a view from the Global South*. In: Van den Berg, Rob D., Cristina Magro and Marie-Hélène Adrien (eds.). *Transformational Evaluation for the Global Crises of Our Times*. Exeter, UK, IDEAS.

Swanepoel, Frans, Zenda Ofir and Aldo Stroebel (eds.). 2015. *Towards Impact and Resilience: Transformative Change in and through Agricultural Education and Training in sub-Saharan Africa*, Cambridge Scholars Publishing.

Ofir, Zenda and A.K. Shiva Kumar. 2013. *Evaluation in Developing Countries: What makes it different?* In: Stewart I Donaldson, Tarek Azzam and Ross F Conner (eds). *Emerging Practices in International Development Evaluation*. Information Age Publishing.

Komen, John and Zenda Ofir. 1995. *Turning Priorities into Feasible Programs. Proceedings of a Seminar on Planning, Priorities and Policies for Agricultural Biotechnology in East and Southern Africa*. The Hague/Pretoria: Intermediary Biotechnology Service/Foundation Research Development, ISBN 90-802544-2-8.

## Publications

One of five co-authors of a series of 11 Briefings on *Evaluation and the SDGs*, aimed at government representatives and commissioned by EvalPartners/EvalSDGs and the International Institute for Environment and Development (IIED). Lead author on:

- *Considerations for National Evaluation Agendas in the Context of the Sustainable Development Goals*.
- *From Monitoring Goals to Systems-informed Evaluation: Insights from SDG14*.

*Transforming Evaluation for Times of Global Transformation*. Zenda Ofir and Deborah Rugg. Introduction to Section on International Developments in Evaluation, *American Journal of Evaluation* Vol. 42(1), 47-52 (2021).

*The 2019 review of IPBES and future priorities: reaching beyond assessment to enhance policy impact*, Anne-Sophie Stevance, Peter Bridgewater, Selim Louafi, Nicholas King, T. Douglas Beard Jr., Albert S. Van Jaarsveld, Zenda Ofir, Ryo Kohsaka, Karen Jenderedijan, Marina Rosales Benites, Kalemani Joseph Mulongoy, Kalpana Lalitkumar Chaudhari, James Painter & Andrew Meter, *Ecosystems and People*, 16:1, 70-77 (2020).

*Towards an efficient science architecture for integrated disaster risk research*. Tom Beer, Janos J Bogardi and Zenda Ofir. *Progress in Disaster Science*, Volume 2 (2019).

*Evaluation in and for democracy: Perspectives from South Africa*. In: *African Evaluation Journal* 6(1), 305. (2018).

*Evaluating for Development: Reshaping our Evaluation Criteria?* In: *The Problem with Development Evaluation and what to do about it*. eVALUation Matters First Quarter 2017. Published by the African Development Bank (2017).

*Throwing Down the Gauntlet: Lessons that Challenge Evaluation in the SDG Era*. Paper in: *Blending Evaluation Principles with Development Practices to Change People's Lives*, Proceedings of the Fourth International Conference on National Evaluation Capacities held on 26-30 October 2015 in Bangkok, Thailand. Published by UNDP (2016).

*Evaluation and the Nation State: Where Culture, Context and Development meet*. Article in *Culture Matters*, Special Edition of EES Connections. Published by the European Evaluation Society (2016).

*Research Quality Plus (RQ+). A Holistic Approach to Evaluating Research for Development*. Zenda Ofir, Thomas Schwandt, Colleen Duggan and Robert McLean. Published by the International Development Research Centre (IDRC) (2016).

*The Africa Women in Science Empowerment Model (AWSEM)*. In: *Empowering African Women Scientists through Career Development Fellowships*. Special publication, AWARD, Nairobi (2015).

*Monitoring and Evaluation of African Women in Agricultural Research and Development (AWARD): An Exemplar of Managing for Impact in Development Evaluation*, Brandon et al, *American Journal of Evaluation* 35: 128-143, March 2014.

*Strengthening Evaluation for Development*, invited contribution, *Forum of the American Journal of Evaluation* 34: 582-586, December 2013.

*Contemporary Development Challenges for Africa and their Implications for Evaluation*, Position Paper, and *Evaluation and Development: Expanding Thought Leadership in Africa*. Report for the African Thought Leaders Forum held at the Bellagio Centre, Bellagio, Italy, November 2012.

*Alternative Approaches to Impact Evaluation*. Co-author of this critical paper by NONIE Subgroup 2 that aimed to shift the impact evaluation discourse away from over-emphasis on RCTs and experimental designs, and informed the publication *Impact Evaluations and Development: NONIE Guidance on Impact Evaluation (2008)*.

Co-author, *Statement of the European Evaluation Society (EES): The Importance of a methodologically diverse approach to impact evaluation*. Drafted on behalf of the EES Board of Directors (2007).

Eleven publications as co-author in highly rated scientific journals in Ecological Chemistry.

## Blogs

Zenda blogs under the theme Evaluation for Transformation (previously Evaluation for Development). See <http://zendaofir.com/>.

## Evaluation Reports and Strategies

Zenda is the sole or primary author of many evaluation reports, policies and strategies. A full list can be obtained from her office.



## Selected Presentations (2004-2020)

Invited Address. *Assessing the Development Impacts of Private Sector Impact Investments: Using and Managing for Impact*. Convening by the European Investment Bank (EIB) and Global Development Network (GDN), 2-4 December 2020

Invited Address. *Measuring and Communicating Impact*. Geneva Platforms. 18 November 2020.

Invited Plenary Address. *Evaluation for Transformation in an Interconnected World*. Russia Evaluation Association. 5-9 October 2020.

Plenary Panel Address. *Evaluation for Transformational Change in Fragile Settings*. Asia Evaluation Week 2020. 7-11 September 2020.

Panel Presentation. *From COVID-19 to climate change: transformational evaluations for global crises*. Wilton Park Session, with IDEAS and the SDG Transformations Forum. gLocal Evaluation Week 2020. 1-4 June 2020.

Panel Member in four sessions at the IDEAS Global Assembly / Third Conference on Evaluating Environment and Development on the theme Evaluation for Transformative Change, Prague, Czech Republic, 30 September -4 October 2019:

- *Learning from transformational change for climate action*, presented by the Transformational Change Learning Partnership, Climate Investment Funds
- *Evolution or Revolution: Is it time to disrupt the field of Evaluation?*
- *The house is on fire! Time capsule for Next Generations*
- *Evaluating principles, not impact! Principles as levers towards transformation.*

Invited Address. *Strategies for universities to stimulate and measure their contribution to the SDGs*. Conference on the Impact of Science - understanding causalities, correlations and preconditions for the different dimensions of social impact of science. Organised by the Network for the Advancement and Evaluation of the Societal Impact of Science (AESIS), Berlin, 5-7 Jun 2019.

Chair, Invited Flagship Session, *The DAC Evaluation Criteria*. 13<sup>th</sup> European Evaluation Society (EES) Biennial Conference.

Panel Presentations:

- *The West and the Rest: the role of societal values in shaping evaluation*
- *Evaluation Criteria for Sustainable Development. A critique of the DAC criteria*
- *Spectacular Ambitions! Really, no-one left behind?*
- *Reversing Asymmetries in the Global Evaluation System: 'Made in Africa' evaluation.*

Invited Address. *The imperative of a complex systems lens on evaluation for development*. Systems Perspectives on Policy Development and Evaluation Conference, London School of Hygiene & Tropical Medicine, 26 June 2018.

Keynote Address. *Doing Evaluation Differently: Let these ideas die!* UK Evaluation Society, London, 2 May 2018.

Invited Presentation, OECD DAC Evaluation Network Workshop: *DAC Evaluation Criteria - Progressing the Dialogue*, Paris, March 2018.

Invited Presenter. *How evaluation in the SDG era can mislead, and what to do about it*. Centre for the Evaluation of Complexity Across the Nexus (CECAN) Seminar, London, 27 February 2018.

Invited Panel Presentation. *Evaluation Criteria for the SDG Era*. CECAN International Symposium session: Complexity and Sustainability Dialogues – Environment, SDGs and Agenda 2030. Organised by the Centre for the Evaluation of Complexity at the Nexus (CECAN), Surrey, UK, 9-10 November 2017.

Invited Panel Presentation. *Enhancing Research Quality and Integrity: New Strategies and Approaches*. 12th Berlin Debate on Science and Science Policy: Is Knowledge Losing Power? Towards a More Resilient Science System in the 21st Century. Organised by the Robert Bosch Stiftung, Berlin, 7 November 2017.

Invited Presenter. *Rethinking the OECD DAC Evaluation Criteria*. Geneva Evaluation Network (GEN) Seminar, 31 October 2017.

Keynote Address. *From science to impact: Evaluation for development in the Global South*. Introduction to technology & innovation management, strategy and policy. Training programme for R&D Research and Technology Organisation professionals and policy practitioners. Organised by the Council for Industrial and Scientific Research (CSIR), South Africa, and the Institute for Manufacturing, University of Cambridge, UK, 18 August 2017.

Invited Plenary Panel Chair. *Made in Africa Evaluation and South-South Collaboration*. Plenary discussion by the Presidents of the five regional evaluation associations (VOPEs) in the Global South. Eighth Conference of the African Evaluation Association (AfrEA), Kampala, Uganda, 29-31 March 2017.

Invited Panel Discussant. *The First Comprehensive Evaluation of the Development Results of the African Development Bank Group 2004-2013*. Panel organised by IDEV, AfDB. Eighth Conference of the African Evaluation Association (AfrEA), Kampala, Uganda, 29-31 March 2017.

Chair and Coordinator. *Grand Challenges for Evaluation?* Roundtable with contributions from seven evaluation association Presidents at the Eighth Conference of the African Evaluation Association (AfrEA), Kampala, Uganda, 29-31 March 2017.

Invited Roundtable Panel. *Climbing the High-5 Learning Curve with Independent Evaluation*. Evaluation Week, African Development Bank, Abidjan, Ivory Coast. 10 November 2016.

Panel presentations. Organiser and/or member of six panels at the European Evaluation Society (EES) Conference, 28-30 September in Maastricht, The Netherlands:

- *Presidential Fishbowl Panel on Sustainable Development*.
- *The Fourth Industrial Revolution, the 2030 Agenda and 'Grand Challenges' for Evaluation*.
- *Culture in context in the SDG era: an imperative for evaluation in Europe and beyond*.
- *The SDGs: A framework for evaluating projects, programmes and policies*.
- *Sustaining development impact in the SDG era: Wishful thinking, or a bright future?*
- *The guiding force of standards - do they really help to ensure professionalism?*

Invited Presentation. *Managing Research for Impact: Lessons from a decade of systems-informed evaluation*. International Conference on Transformation of Research in the South: Policies and Outcomes. Organised by IDRC, IRD, IFRIS and the OECD Development Centre, Paris, France, 21-22 January 2016.

Presentation. *The Ties that Bind: Fundamentals for the Evaluation of Development in an era of SDGs*. UNDP NEC/IDEAS Joint Conference, Bangkok, Thailand, 26-30 Oct 2015.

Keynote Address. *Seeking Success, Creating Impact*. OECD Global Science Forum on International Research Cooperation between Developed and Developing Countries. Stellenbosch, South Africa, 10 May 2013.

Keynote Address. *Voices from the South: Seven imperatives for the Knowledge Sharing Programme evaluation system*. International Meeting on Impact Evaluation, Korean Ministry of Strategy and Finance and the Korea Development Institute (KDI), Seoul, Korea, 21-22 March 2013.

Panel Presentation. *Evaluating Impact Investing: An Emerging Area of Development Evaluation Practice*. Sixth Conference of the African Evaluation Association (AfrEA), Accra, Ghana, 9-13 January 2012.

Panel Presentation. *Using Theories of Change in M&E for Development Impact*. Sixth Conference of the African Evaluation Association (AfrEA), Accra, Ghana, 9-13 January 2012.

Presentation. *Evaluating Policy Influencing using a Theory of Change Approach*. 10<sup>th</sup> Biennial International Conference, European Evaluation Society (EES), Helsinki, Finland, 3-5 October 2012.

Panel Session. *Evaluating Empowerment*. Tenth Biennial International Conference of the European Evaluation Society (EES), Helsinki, Finland, 3-5 October 2012.

Invited Panel. *What difference are we making? Analysing and measuring the impact of think tanks*. Workshop at Think Tank Initiative Exchange 2012: Enabling Success, Cape Town, 18-20 June 2012.

Invited commentator on all sessions, from the perspective of 'developing country practice'. *Best Practices in Development Evaluation* Workshop, 24-26 March 2010, New York, USA.

Presentation. *Impact Evaluation: Serving Development?* Conference of the American Evaluation Association (AEA), San Antonio, USA, 10-13 November 2010.

Presentation. *(Re)claiming 'Rigor': Orthodoxy or Opportunity?* Ninth Conference of the European Evaluation Association (EES), Prague, Czech Republic, 6-8 October 2010.

Keynote address. *Unpacking the Myths. Development and the Quest for Real Impact*. Aotearoa New Zealand Evaluation Association Conference, Auckland, New Zealand, 13-14 July 2009.

Invited address. *Building Regional Networks*. International Conference on the Evaluation of Climate Change, Alexandria, Egypt, 10-13 May 2008.

Invited address. *The Role of Evaluation in Improving Aid Effectiveness in Africa*. International Symposium on Aid Effectiveness Evaluation, Foundation for Advanced Studies on International Development (FASID), Tokyo, Japan, 10 July 2007.

Invited address. *Joining Forces to Strengthen Evaluation: Lessons from the Evolution of the African Evaluation Association*. Spring Conference of the Japan Evaluation Society (JES), Tokyo, Japan, 2 June 2007.

Keynote address. *Shaping Evaluation in the Developing World: Our Response, Our Responsibility, Our Challenge*. Inaugural Conference of the South African M&E Association (SAMEA), Johannesburg, 29 March 2007.

Invited address. *Capacities and Challenges for Country-led Evaluations*. Symposium on Rethinking Development Evaluation, International Development Evaluation Association (IDEAS), Gland, Switzerland, 26 July 2004.

Keynote address. *Global Trends, African Responses*. Inaugural Meeting of the Tanzania Evaluation Association, Dar es Salaam, Tanzania.

Keynote address. *Evaluation in Africa*. Inaugural Meeting of the Uganda Evaluation Association, Kampala, Uganda.